

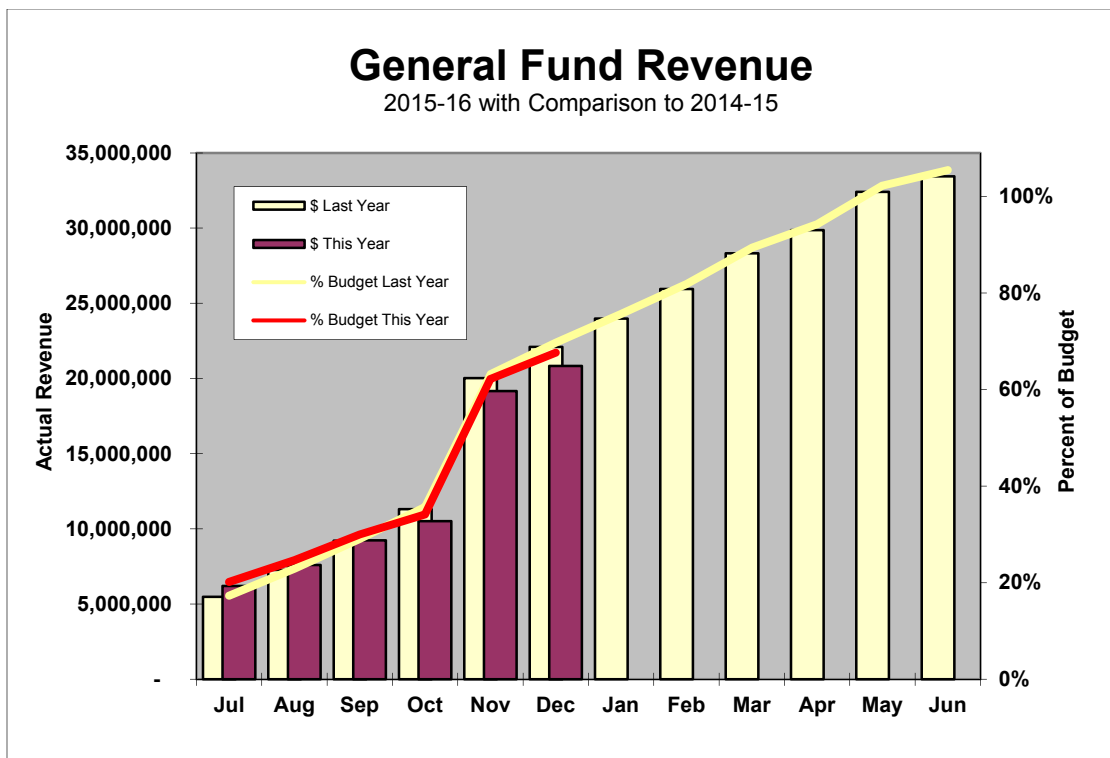
Date: January 5, 2016

To: Dr. Duane Yecha, Superintendent
Crook County School Board Members

From: Anna Logan, Director of Business and Finance

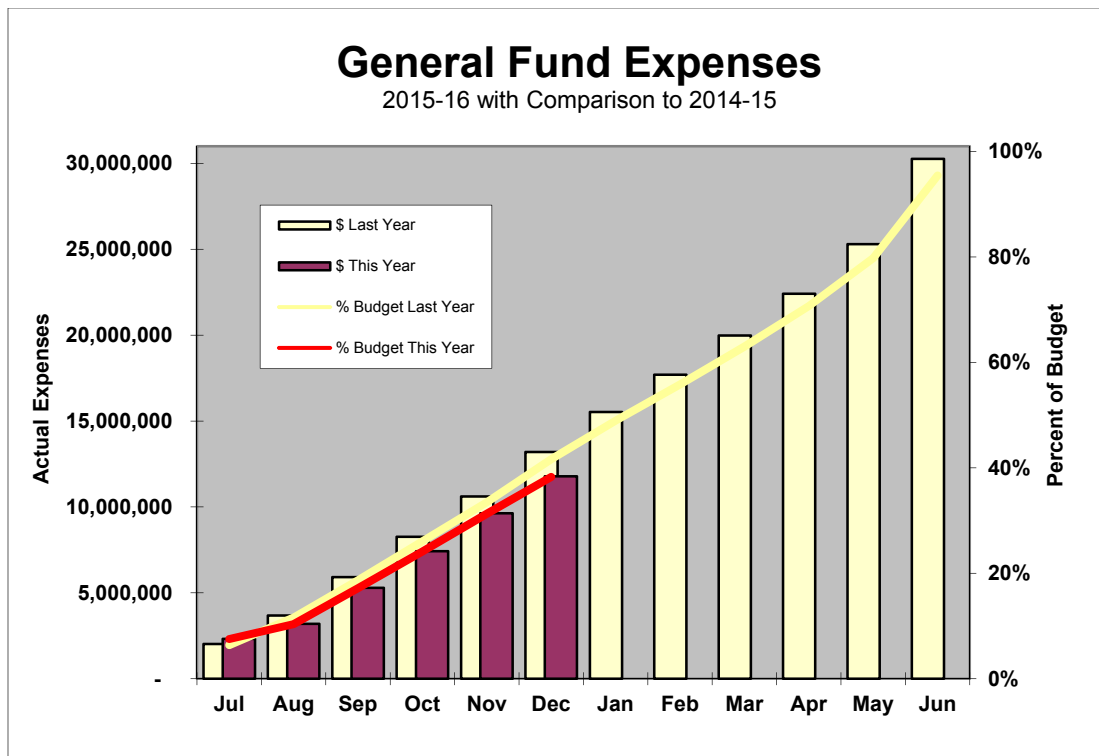
Subject: Fiscal Report for January 2016

Following is the District's unaudited 2015-16 financial report as of December 31, 2015.



The total revenue projection for the year in the General Fund is \$28.6 million, which is approximately \$95,000 less than budgeted. The projected property tax revenue (Line 1) is based on current year receipts annualized, and is estimated to be approximately 8% over budget. State School Fund revenue is estimated to be approximately 4% under budget. Although December enrollment is 5% higher than budgeted, increased property tax revenue will cause a corresponding decrease to the State School Fund revenue. Actual revenue at the end of December was approximately \$1.3 million less than at the same time last year due to the loss of State School Fund revenue after the non-renewal of the Insight Online Charter School. The PERS UAL Assessment forecasted (Line 3) is equal to the amount needed for actual debt service.

Line numbers refer to the General Fund Statement of Revenue and Expenditures report on page 4 of this financial report.



Projection Compared to Prior Year:

Expenditures have progressed near the same rate as in the prior year, but are expected to be lower in dollar amount by approximately \$1.5 million. This decrease is mainly due to decreased costs for charter school pass-through payments as a result of the non-renewal of the Insight Online Charter School.

Projection Compared to Budget:

Total projected expenses in the General Fund at year end are estimated at \$28.8 million. This is approximately \$880,000 less than budgeted.

Salaries, wages, and benefits expenses (Lines 11 and 12) are projected to be \$711,000 less than budgeted, which is the main reason expenditures are projected to be below the revised budget. The decrease is due to a difference in employee composition compared to budget. There were several open positions at the time of budget (for example, teachers for full-day Kindergarten, employees retiring or resigning, etc.). The budget for the new or replacement employees was estimated using average costs for salaries and associated payroll costs. However, the actual cost for a majority of the newly hired employees was much lower than budgeted because the employees had fewer years of experience than estimated, resulting in lower placement on the salary scale. Lower salary costs also affect associated payroll costs that are calculated as a percentage of salary. Additionally, 13 of the newly hired employees are new to PERS, so in accordance with PERS rules, no contribution to PERS will be made for six months for those employees.

Fund Balance

The beginning fund balance which rolled forward from the previous year was \$3.17 million (Line 20), which is \$1 million more than budgeted. The projected operating deficit for the current year is \$153,000, in contrast to the budgeted operating deficit of \$938,000 (Line 21). The Total Reserves and Contingency (line 24) budget was reduced to \$1.2 million by the budget committee during the budget approval process. This was a calculated risk with the understanding that any excess would replenish the ending fund balance to at least \$1.75 million as a first priority. Based on the revenue and expenditure projections at year end

described above, the ending fund balance is projected to exceed that goal and be at approximately \$1.8 million (Line 25). The ending fund balance is projected to be approximately 11% of expenditures.

Statement of Revenue and Expenditures

Further details of General Fund financial activity are shown on the Statement of Revenue and Expenditures on the following page. Additionally, summarized year-to-date activity for all funds is shown on the following pages.

Business & Financial Updates:

- ❖ Congress has passed a year-end budget deal that will affect provisions of the Patient Protection and Affordable Care Act (ACA). The Excise Tax on High Cost Plans (Cadillac Tax) will be delayed by two years until 2020. The Cadillac Tax is a 40% tax imposed on the cost of employer-sponsored health coverage exceeding certain limits: originally for 2018, generally \$10,200 for self-only coverage and \$27,500 for family coverage. Many reports show that the majority of employer sponsored health plans would be affected by the tax within the first 5 years, and employers have expressed concern over the effect the tax would have on the cost of health benefits.
- ❖ The District has hired a 0.5 FTE Grant Coordinator to perform grant-writing services and coordination of the internal grant application and communication processes. This is in alignment with the Board goal to seek non-tax resources to supplement public support and ensure these resources are appropriately managed. This position was budgeted to start at the beginning of the fiscal year but was not filled until the end of December.
- ❖ The Technology Department is preparing 160 Chromebooks for deployment at Barnes Butte Elementary and Crooked River Elementary. 100 devices were purchased from district funds and 60 were purchased by Parent Teacher Organizations. The Chromebooks will be used for instructional enrichment as well as grade-level testing which was previously done in labs. Students in upper grade levels will now be able to test in their classroom at their desks. This will allow testing to be done more quickly and will free up the labs to be used for other grade levels and normal lab instruction. Elementary school staff has already had access to shared sets of Chromebooks. Increased time with Chromebooks prepares elementary students for the Middle School one-to-one Chromebook program.

Crook County School District

Statement of Revenue and Expenditures - General Fund
Fiscal Year 2015-16 to date December 31, 2015 - UNAUDITED

		Budget	Actuals Year-to-Date	Estimate To Year End	Over/(Under) Budget	
Operating Revenue and Expenses						
Revenue						
1	Property Tax	8,048,256	7,461,186	8,657,465	609,209	8%
2	Interest	30,000	14,594	35,025	5,025	17%
3	PERS UAL Assessment	2,020,170	749,676	2,020,170	-	0%
4	State School Fund	17,877,401	9,286,708	17,165,060	(712,341)	-4%
5	SSF May Adjustment (FY 14-15)	-	-	-	-	
6	Common School Fund	294,209	-	321,152	26,943	9%
7	Federal Forest Fees	-	-	-	-	
8	Miscellaneous	405,712	147,744	381,748	(23,964)	-6%
9	Transfers	-	-	-	-	
10	Total Revenue	28,675,748	17,659,907	28,580,619	(95,128)	0%
Expenses						
11	Salaries and Wages	14,066,076	4,976,818	13,369,939	(696,136)	-5%
12	Payroll Taxes and Benefits	7,207,448	2,623,073	7,192,750	(14,698)	0%
13	Services	4,169,449	1,377,062	4,056,590	(112,859)	-3%
14	Supplies	577,261	207,411	530,055	(47,205)	-8%
15	Capital Outlay	-	-	-	-	0%
16	Other Expenses	210,743	195,281	201,977	(8,766)	-4%
17	Transfers	3,382,772	2,401,937	3,382,772	-	0%
18	Total Expenses	29,613,748	11,781,581	28,734,084	(879,664)	-3%
19	Operating Surplus/(Deficit)	(938,000)	5,878,326	(153,464)	784,536	
Fund Balance and Reserves						
20	Beginning Fund Balance	2,125,000	3,169,989	3,169,989	1,044,989	49%
21	Operating Surplus/(Deficit)	(938,000)	5,878,326	(153,464)	784,536	
Funds Held in Reserve						
22	Operating Contingency	(500,000)	-	-	500,000	
23	Reserved for Next Year	(687,000)	-	-	687,000	
24	Total Reserves & Contingency	(1,187,000)	-	-	1,187,000	
25	Ending Fund Balance	-	9,048,316	3,016,525	1,829,525	154%

Crook County School District

All Funds Fiscal Report

Fiscal Year 2015-16 to date December 31, 2015 - UNAUDITED

Fund	Name	Budget	Actual Begin Balance	Actual Revenue	Actual Expense	Budget Balance	Fund Balance	Percent of Budget Spent
100	GENERAL FUND		3,169,989	17,659,907				
	Crook County High School	4,470,891			1,704,931	2,765,960		38%
	Crook County Middle School	3,342,680			1,200,521	2,142,159		36%
	Crooked River Elem School	2,844,347			1,096,686	1,747,661		39%
	Barnes Butte Elementary School	3,243,226			1,162,952	2,080,274		36%
	Ochoco Elem School	44,551			39,361	5,190		88%
	Powell Butte Charter School	1,256,322			706,398	549,924		56%
	Paulina Elem School	340,463			139,717	200,746		41%
	Cecil Sly Elem School	66,875			35,813	31,062		54%
	Special Programs	3,686,643			1,255,649	2,430,994		34%
	District Office	970,580			437,109	533,471		45%
	Transportation	1,191,827			454,584	737,243		38%
	Facilities	945,130			412,342	532,788		44%
	Print Shop	0			(21,577)	21,577		0%
	Curriculum	275,476			112,051	163,424		41%
	Technology	585,080			242,374	342,706		41%
	Brothers	169,969			66,748	103,220		39%
	Pioneer Alt Ed	266,441			90,532	175,909		34%
	COIC	258,752			63,869	194,883		25%
	Insight Alternative School	0			0	0		0%
	Insight Charter School	400,000			0	400,000		0%
	Advanced Diploma	259,031			63,902	195,129		25%
	Online Option	47,300			19,177	28,123		41%
	Fiscal Management	1,565,393			96,504	1,468,889		6%
	Transfers	3,382,772			2,401,937	980,835		71%
	Operating Contingency	500,000				500,000		0%
	Reserved For Next Year	687,000				687,000		0%
	Total General Fund	30,800,748	3,169,989	17,659,907	11,781,581	19,019,167	9,048,316	38%
200	SPECIAL REVENUE FUNDS							
136	District-Sponsored Athletics	459,460	11,790	381,712	182,974	276,486	210,528	40%
201	Special Revenues Pool	2,817,683	0	0	0	2,817,683	0	0%
202	CCHS Student Activity Fund	0	68,241	97,266	50,390	(50,390)	115,116	0%
203	CCMS Student Activity Fund	0	11,157	11,965	8,024	(8,024)	15,099	0%
204	Elementary Schools Student Activity Fund	0	32,377	30,702	22,576	(22,576)	40,503	0%
205	Food Service	1,099,000	1,854	78,752	342,831	756,169	(262,226)	31%
208	Textbook Reserve	406,500	146,327	145,500	39,835	366,665	251,991	10%
209	PERS Reserve	910,000	1,050,000	0	0	910,000	1,050,000	0%
210	Bus Replacement Reserve	299,000	101,499	199,000	0	299,000	300,499	0%
212	Early Retirement Reserve	213,050	82,861	114,880	84,846	128,203	112,895	40%
214	Maintenance Reserve	210,000	170,046	6,203	21,513	188,487	154,736	10%
215	Auxiliary Services Reserve	318,001	193,803	12,001	0	318,001	205,804	0%
217	Capital Projects	0	28,772	136,092	0	0	164,864	0%
220	Paulina Special Projects	0	5,909	450	0	0	6,359	0%
221	CCHS Special Projects	0	63,100	23,587	16,621	(16,621)	70,065	0%
222	CCMS Special Projects	0	21,816	14,677	7,787	(7,787)	28,706	0%
223	CR Special Projects	0	2,559	317	0	0	2,877	0%
228	Ochoco Special Projects	0	0	0	0	0	0	0%
229	Barnes Butte Special Projects	0	3,073	13,765	9,921	(9,921)	6,917	0%
230	Maintenance	4,495	4,184	0	0	4,495	4,184	0%
231	Reimbursed Salaries	326,059	483	70,931	71,149	254,910	264	22%
232	Title XIX	437,000	241,380	27,093	37,823	399,177	230,650	9%
235	Donations	0	7	30,706	5,713	(5,713)	25,000	0%
236	Athletics	0	137,550	119,981	101,987	(101,987)	155,545	0%
245	CTE Grant	0	0	0	0	0	0	0%
248	IDEA Sect 619	8,740	0	1,543	4,346	4,394	(2,803)	50%
250	E Southwell Auditorium	64,000	45,409	0	13,599	50,401	31,810	21%

Crook County School District

All Funds Fiscal Report

Fiscal Year 2015-16 to date December 31, 2015 - UNAUDITED

Fund	Name	Budget	Actual Begin Balance	Actual Revenue	Actual Expense	Budget Balance	Fund Balance	Percent of Budget Spent
252	IDEA Enhancement - Formula	3,240	0	588	619	2,620	(32)	19%
253	IDEA Extended Assessment	900	0	0	0	900	0	0%
254	IDEA SPR&I	3,150	0	0	209	2,941	(209)	7%
255	IDEA Part B	644,833	0	70,948	173,926	470,908	(102,978)	27%
256	Title III	0	0	9,183	10,543	(10,543)	(1,360)	0%
258	RTI	0	0	0	1,291	(1,291)	(1,291)	0%
261	Title I-A	0	0	73,977	272,996	(272,996)	(199,018)	0%
262	Title I-D	0	0	0	10,868	(10,868)	(10,868)	0%
264	School Improvement Tier III	0	0	0	0	0	0	0%
266	Title VI Rlis	0	0	20,633	39,252	(39,252)	(18,619)	0%
267	TIF Bonuses	0	0	266,429	266,876	(266,876)	(447)	0%
268	TIF-Leadership Roles & Responsibilities	0	0	0	0	0	0	0%
269	Teacher Incentive Fund	0	0	0	0	0	0	0%
270	TIF - Principal Cadre	0	0	0	6,830	(6,830)	(6,830)	0%
271	Title II-A	0	0	0	34,443	(34,443)	(34,443)	0%
274	Natural Resources State Grant	0	0	0	0	0	0	0%
276	QZAB-1 Projects	250,000	180,391	27,041	0	250,000	207,432	0%
279	Natural Resources Open Campus Grant	79,283	68,238	1,500	3,556	75,727	66,182	4%
287	Misc Restricted Donations	0	0	200	0	0	200	0%
288	Facebook Grants	0	221	0	0	0	221	0%
289	Misc Grants	225,383	179,551	35,616	93,916	131,468	121,252	42%
292	Outdoor School	50,000	183,224	47,950	0	50,000	231,174	0%
297	Insurance Reserve	10,000	60,000	0	0	10,000	60,000	0%
299	Technology Reserve	595,000	77,854	351,995	215,447	379,553	214,402	36%
	Total Special Revenue Fund	9,434,777	3,173,675	2,423,182	2,152,706	7,282,071	3,444,151	23%
300	DEBT SERVICE FUNDS							
320	Debt Service - Capital Construction	1,742,426	297,219	1,230,008	753,706	988,720	773,521	43%
330	Debt Service - PERS	2,228,970	205,541	1,277,853	0	2,228,970	1,483,394	0%
340	Debt Service - QZAB 1	72,534	0	0	0	72,534	0	0%
341	Debt Service - QZAB 2	72,102	0	0	0	72,102	0	0%
	Total Debt Service Funds	4,116,032	502,760	2,507,861	753,706	3,362,326	2,256,915	18%
400	PROJECT FUNDS							
431	Capital Project Fund	19,683,000	12,583,914	24,841	4,041,135	15,641,865	8,567,620	21%
	Total Project Funds	19,683,000	12,583,914	24,841	4,041,135	15,641,865	8,567,620	21%
TOTAL All Funds		64,034,557	19,430,339	22,615,791	18,729,128	45,305,428	23,317,001	29%



Summary of Reserve Funds

Fiscal Year 2015-16 to date December 31, 2015 - UNAUDITED

	208	209	210	212	214	215	216	217	297	299	Total Reserves
	Textbook Reserve	PERS Reserve	Bus Repl	Early Retirement	Maintenance	Auxiliary Services	Unemployment	Capital	Insurance	Technology	
2012-2013 Beginning Balance	115,396	500,000	153,093	68,051	130,700	97,598	75,000	-	10,000	67,802	1,217,639
Transfers In	220,000	250,000	225,000	273,000	100,000				50,000		
Transfers Out	-										
Expenditures	(110,798)	(314,139)	(282,493)	(282,493)	(25,938)	(3,200)				(23,480)	
Other	54	5,775	29,430	29,430	(716)	57,826					
2012-2013 Ending Balance	224,652	750,000	69,728	87,988	204,046	152,223	75,000	-	60,000	44,322	1,667,959
2013-2014 Beginning Balance	224,652	750,000	69,728	87,988	204,046	152,223	75,000	-	60,000	44,322	1,667,959
Transfers In	133,000		203,000	249,000	86,387					87,521	
Transfers Out	-						(75,000)				
Expenditures	(181,703)		(189,668)	(302,251)	(34,571)	(6,423)				(183,304)	
Other	-		2,189	99,606	10,403	24,001				120,284	
2013-2014 Ending Balance	175,948	750,000	85,249	134,343	266,264	169,802	-	-	60,000	68,823	1,710,430
2014-2015 Beginning Balance	175,948	750,000	85,249	134,343	266,264	169,802	-	-	60,000	68,823	1,710,430
Transfers In	145,500	300,000	200,000	140,000	6,948			1		80,000	872,449
Transfers Out	-										
Expenditures	(175,121)		(199,500)	(251,378)	(118,032)	-				(171,542)	(915,574)
Other	-		15,750	59,896	14,866	24,001		28,771		100,573	243,856
2014-2015 Ending Balance	146,327	1,050,000	101,499	82,861	170,046	193,803	-	28,772	60,000	77,854	1,911,161
2015-2016 Beginning Balance	146,327	1,050,000	101,499	82,861	170,046	193,803	-	28,772	60,000	77,854	1,911,161
Transfers In	145,500		199,000	100,000	6,203			100,000		260,000	810,703
Transfers Out											
Expenditures	(39,835)			(84,846)	(21,638)					(215,447)	(361,767)
Other				14,880		12,001		36,092		91,995	154,968
2015-2016 Ending Balance	251,991	1,050,000	300,499	112,895	154,611	205,804	-	164,864	60,000	214,402	2,515,066
2015-2016 Recommended Minimum	240,000	1,050,000	95,000	8,000	100,000	75,000	-	100,000	60,000	25,000	1,753,000